

<b>Item No.</b> 13.	<b>Classification:</b> Open	<b>Date:</b> 30 November 2017	<b>Meeting Name:</b> Health and Wellbeing Board
<b>Report title:</b>		South East London Sustainability and Transformation Plan (STP)	
<b>Ward(s) or groups affected:</b>		All wards and groups	
<b>From:</b>		Andrew Bland, CCG Chief Officer	

## RECOMMENDATIONS

1. The Board is asked to note that the attached paper gives an update on the south east London STP in a standard form for all boards and governing bodies in south east London.
2. The Health and Wellbeing Board is invited to note the current position on the development of the STP and the steps being taken to implement the plan, and especially the engagement activities that are planned.

## BACKGROUND INFORMATION

3. *Delivering the Forward View: NHS planning guidance 2016/17 – 2020/21* was published on 22 December 2015 which set out the requirement for the NHS to produce five year sustainability and transformation plans. These are place based, whole system plans driving the Five Year Forward View.
4. The STP:
  - It takes a whole system approach.
  - It requires systems to work together to produce a sustainable plan that both meets quality and performance standards and ensures financial sustainability.
  - Requires commissioner and provider plans to align activity and finance and achieve the national standards on quality and performance.
  - The STP is the single application and approval process for transformation funding for 2017/18 and thereafter. Sustainability and Transformation funding is expected to amount to £134m by 2020/21.
5. A report was last made to the Health and Well Being Board in June 2017.

## KEY ISSUES FOR CONSIDERATION

### Discussions with Regulators Regarding Finance, Performance and STP Development.

6. The STP leadership has bi-monthly meetings with NHSE and NHSI to discuss progress with STP issues. A brief update is given here.

## **Deep dive on urgent and emergency care**

7. We took regulators through our plans for ensuring the performance of the emergency care system over the winter and our plans to ensure arrangements in south east London meet national best practice. We also covered our collaborative programme to improve access to emergency care through 111 online, urgent treatment centres and more ambulatory emergency care. Although we have challenges in a number of areas, we were able to give assurance on the programme of work underway.

## **Finance**

8. South east London is one of the STP footprints that have not so far been able to submit plans which confirm that all organisations will meet their financial targets this year. As a result, regulators have requested OHSEL to provide a consolidated financial forecast up to 2020/21 (including specialised commissioning). We are working with each of the organisations to develop their own forecasts to ensure that there is a consistent approach taken across the system. This exercise will allow OHSEL to demonstrate the normalised financial position of the south east London footprint up to and including 2020/21.

## **STP Organisational Development**

9. We took regulators through the management changes taking place at the CCGs and how that will support STP and borough working arrangements. We described the development of the provider federation and the work we are doing on ACSs.
10. Our next regulator meeting is at the end of November when there will be a deep dive on mental health.

## **STP Events**

11. We have two STP events in November:
  - 7 November: an event for non-executive directors, governors and lay members to hear an update on STP and ACS development.
  - 10 November: an event for executive and clinical leaders to hear from STP leaders with workshops on digital, ACS development and community-based care development.
12. The purpose of the events is to update on the STP, exploring development of leadership for effective implementation of the STP, and re-energise our focus on improving outcomes for people using south east London health services.

## **Development of Integrated Care**

13. The STP has commissioned some external support to assess the potential benefits and options for implementing integrated care (NHSE uses the term “accountable care”).
14. Much work on integrated care has already taken place in south east London. This phase is intended to ensure that capture the complexity of the south east London system, where there are numerous overlapping providers of care, and

populations that flow between organisations, and also to take into account the need to recognise to work at multiple spatial levels to create a “system of systems”.

15. The consultants will be reporting their findings to the STP Executive on 17 November when consideration will be given to how this is taken forward with stakeholders.

### **Communications and Engagement**

16. A series of ‘civic engagement’ events on the STP took place over the summer. The event in Southwark took place on Tuesday 11 July, at Walworth Methodist Church, Camberwell Road, and was well attended and useful.
17. We published the feedback from our six public events held over the summer on our website via the link below:

<http://www.ourhealthiersel.nhs.uk/OHSEL%20summer%202017%20public%20events%20feedback%20report%20final.pdf>

### **Community impact statement**

18. The STP draws on equality impact assessments undertaken in 2014 and 2015 and the orthopaedic proposals have gone through the first stage of a three stage process. Our intention is always to reduce inequalities and ensure we plan to mitigate the impact on protected groups.

### **APPENDICES**

No.	Title
Appendix 1	South East London Sustainability & Transformation Plan Briefing Pack –September-October 2017

## AUDIT TRAIL

<b>Lead Officer</b>	Andrew Bland, Chief Officer, NHS Southwark CCG	
<b>Report Author</b>	Mark Easton, Programme Director, <i>Our Healthier South East London</i>	
<b>Version</b>	Final report	
<b>Dated</b>	10 November 2017	
<b>Key Decision?</b>	No	
<b>CONSULTATION WITH OTHER OFFICERS / DIRECTORATES / CABINET MEMBER</b>		
<b>Officer Title</b>	<b>Comments Sought</b>	<b>Comments Included</b>
Director of Law and Democracy	N/a	
Strategic Director of Finance and Governance	N/a	
<b>Cabinet Member</b>	N/a	
<b>Date final report sent to Constitutional Team</b>		10 November 2017